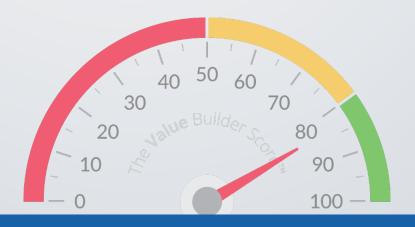
# The Sellability Tracker

# The Value Builder System™



# Objectives & Methodology

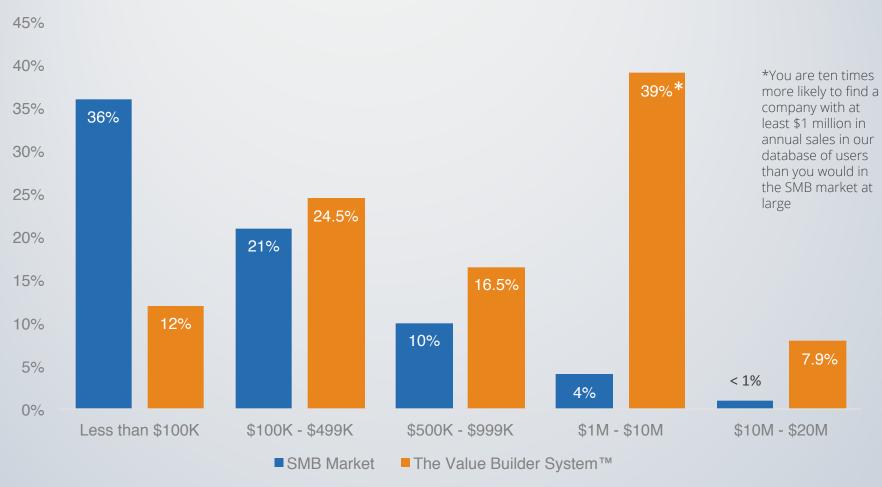
The Sellability Tracker is a quarterly study designed to track worldwide trends in the liquidity of privately held businesses.

This study was conducted by the team at The Value Builder System™— a cloud-based software application that allows business owners to evaluate the "sellability" of their company.

We analyzed data from over 25,000 users of The Value Builder Score from around the world between July 1, 2012 and September 30, 2016. The majority of participants were from the United States, the United Kingdom, Canada, Australia and South Africa.

Findings are considered accurate +/-0.81% 19 times out of 20.

#### SMB Market Vs. Value Builder Users



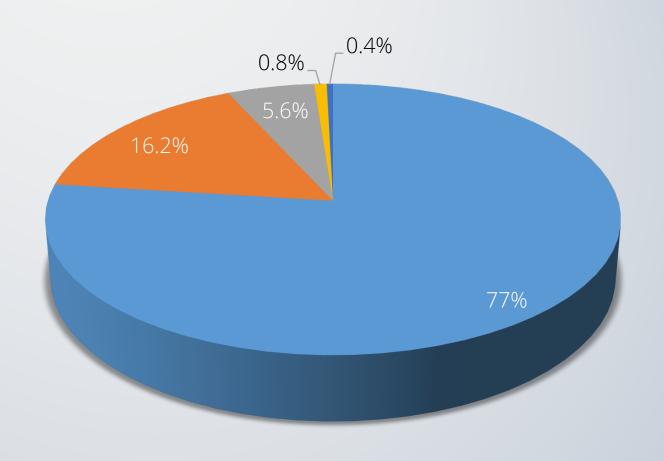
Source: US Census & The Company

www.ValueBuilderSystem.com

n=23,422

#### Three Quarters Of Users Are Less Than One Year From Exit





www.ValueBuilderSystem.com

n=13,986

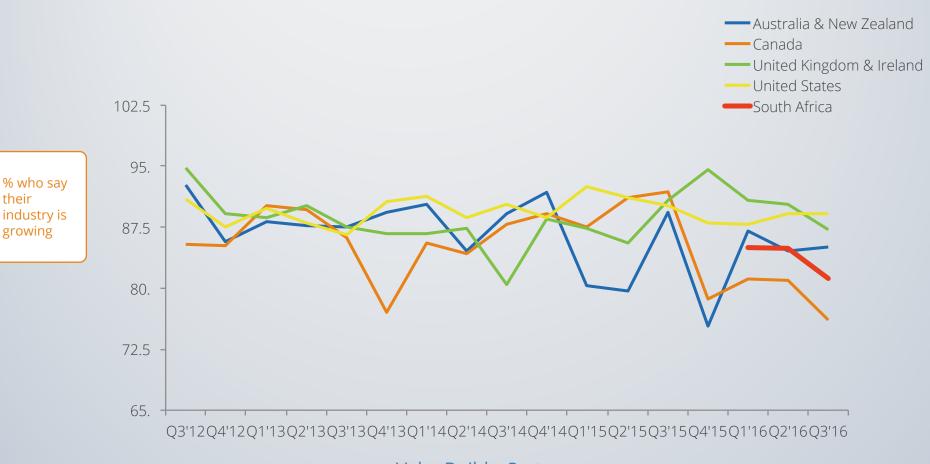
# Increase in owner optimism, except in the U.K. and South Africa

(a) "In the next 12 months, do you expect your revenue to..."



### Industry optimism takes a dip

**Q** "Would you say your industry is..."



# Business Liquidity Index (BLI) has decreased by almost 15 points

Q

"Have you received a written offer to buy your business in the last year?"



# Slight decrease in multiples after Q2 spike

Q

"What multiple of your earnings did the offer represent? Please estimate the multiple using the money (or other currency like stock) that was being offered at closing. Please do not include any money being offered in the form of an 'earn out', or management contract that was contingent on your future performance."



# TRENDS SINCE INCEPTION: DEMOGRAPHICS

Age

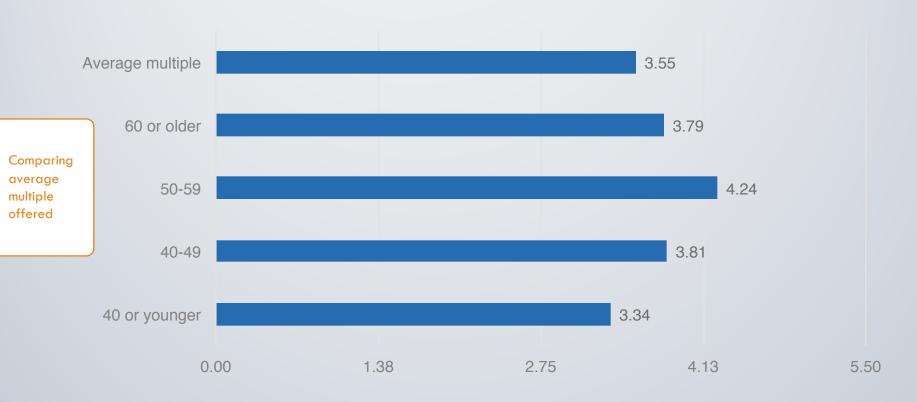
### Younger owners most likely to receive an offer...

Q | "Have you received a written offer to buy your business in the last year?"



### ...but the value offered to younger owners is lower

Q "What multiple of your earnings did the offer represent?"



# The Long View

# Owners in it for the long haul twice as likely to receive an offer

(Have you received a written offer to buy your business in the last year?"



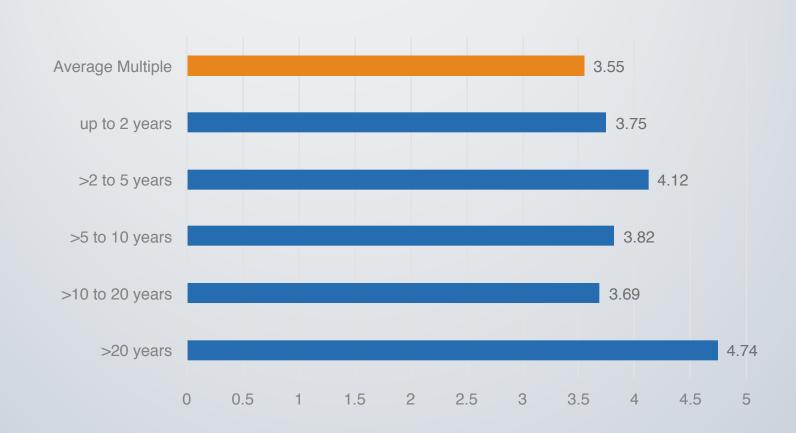
## Long view owners get better offers too

Q

Comparing average

multiple offered

#### "What multiple of your earnings did the offer represent?

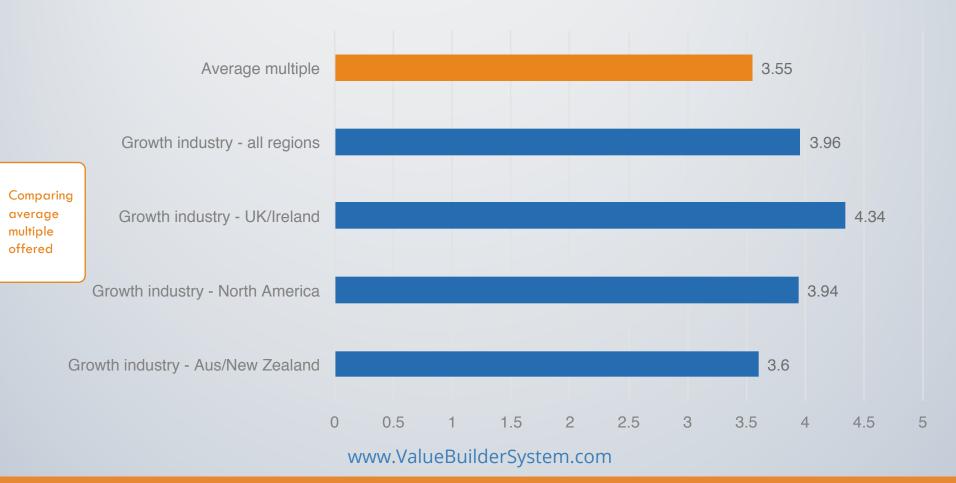


# TRENDS SINCE INCEPTION: DRIVERS OF VALUE

# Rising Tide

# Companies in a growing industry typically get slightly higher average offers (especially in the UK)

**Q** "What multiple of your earnings did the offer represent?

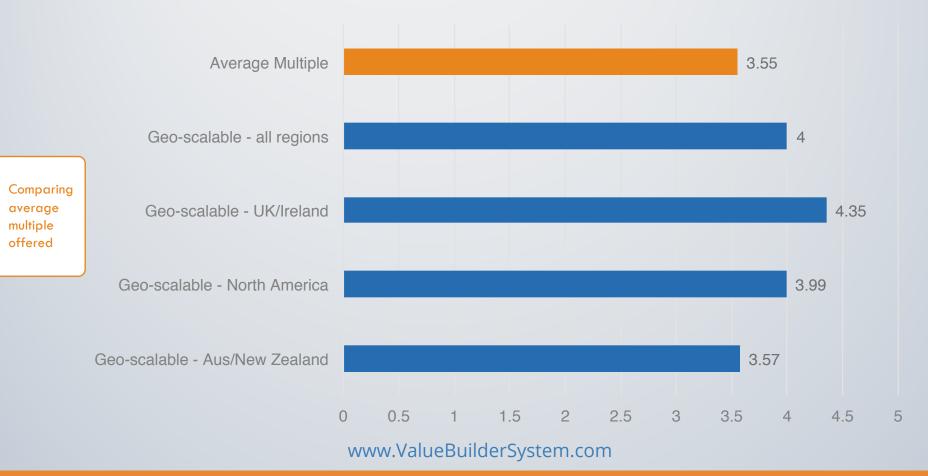


# Geo-scalable

# Companies with the potential to scale geographically typically get slightly higher offers... Less relevant in Down Under

Q

"What multiple of your earnings did the offer represent?"



# Custom vs. Standard

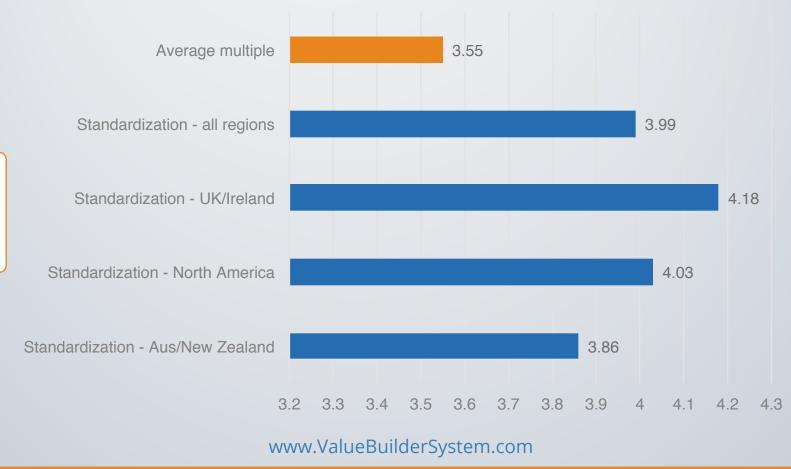
# Companies that offer little or no customization to their product or service get somewhat higher offers

Q

Comparing

average multiple offered

#### "What multiple of your earnings did the offer represent?



# Customer Relationship

### Owner relationship with customer

Q

Comparing

average

multiple offered

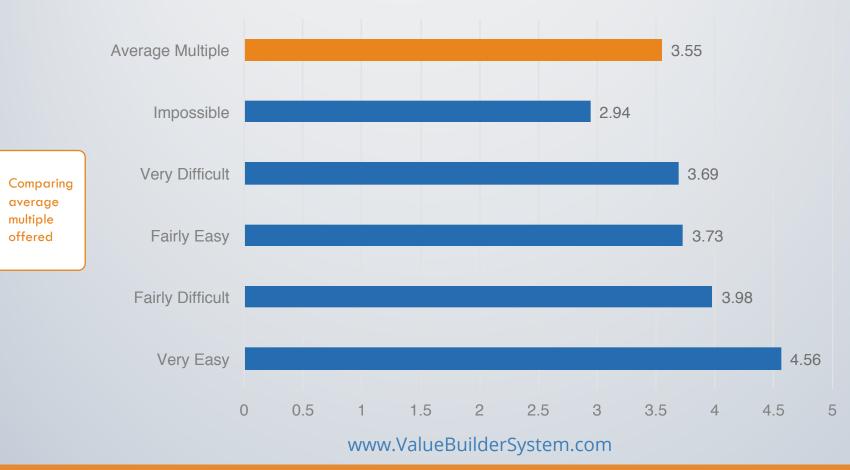
#### "What multiple of your earnings did the offer represent?



# Scalability

### How Easy Would It Be To Accommodate 5 X Demand?

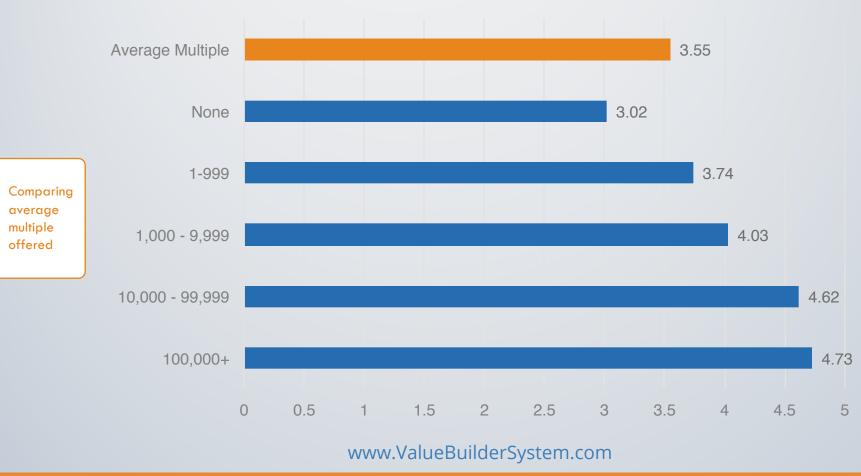
**Q** "What multiple of your earnings did the offer represent?



# Opt Ins

### How Easy Would It Be To Accommodate 5 X Demand?

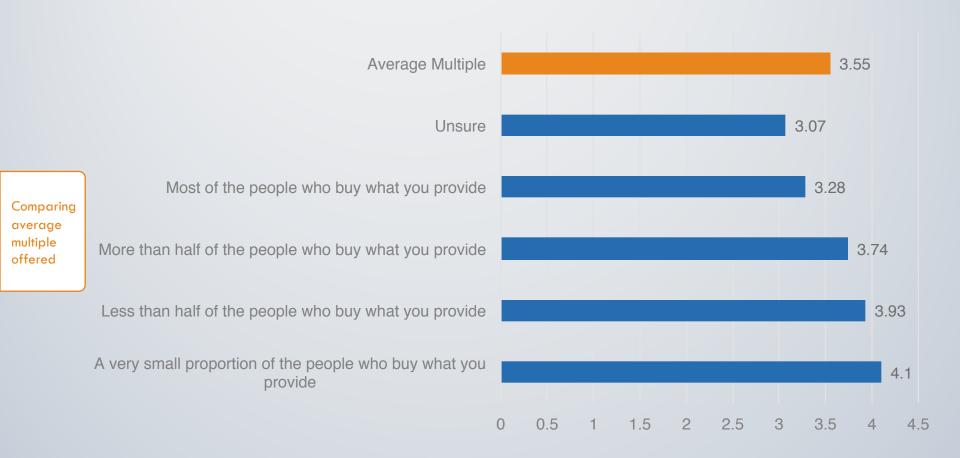
**Q** "What multiple of your earnings did the offer represent?



# Market Share

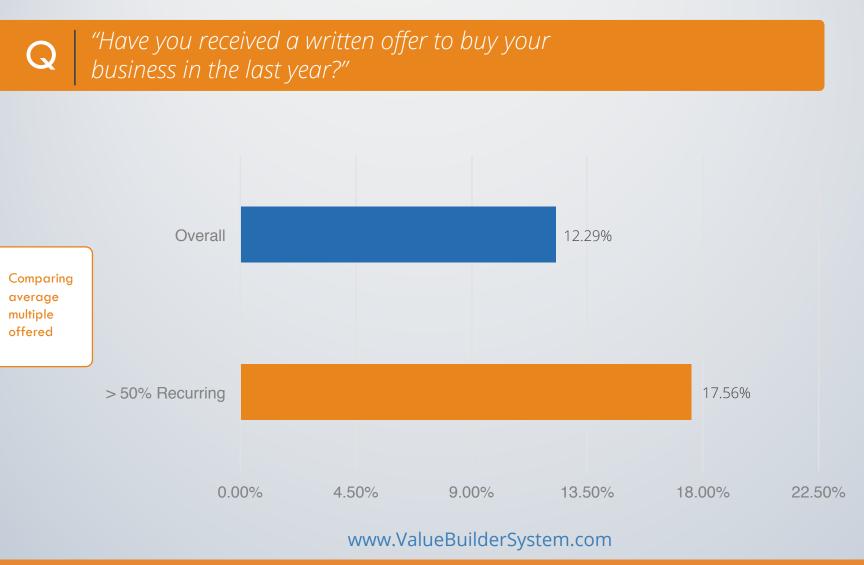
#### Market Share

(a) "What multiple of your earnings did the offer represent?

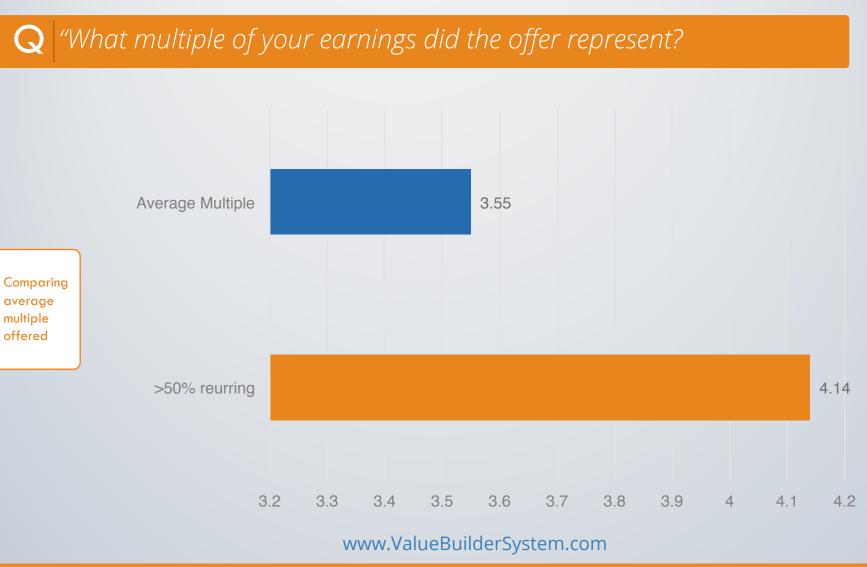


# Recurring Revenue

# Businesses with recurring revenue get more offers ...



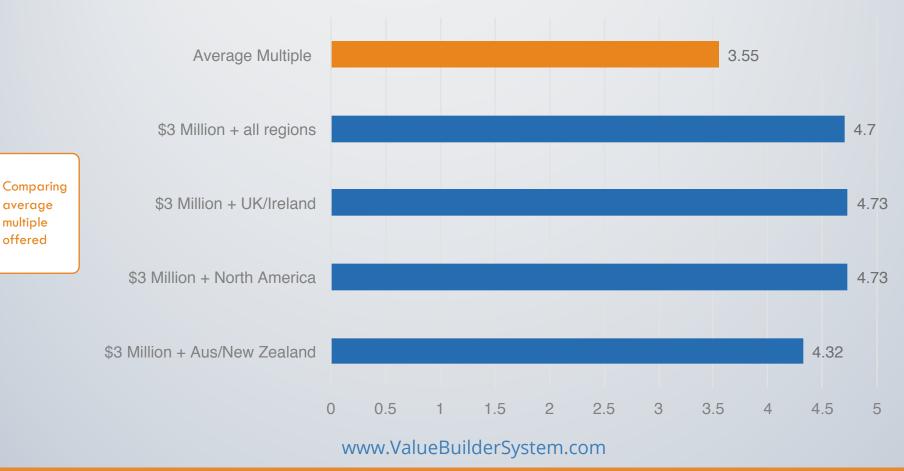
#### ... And Better Offers



# Size

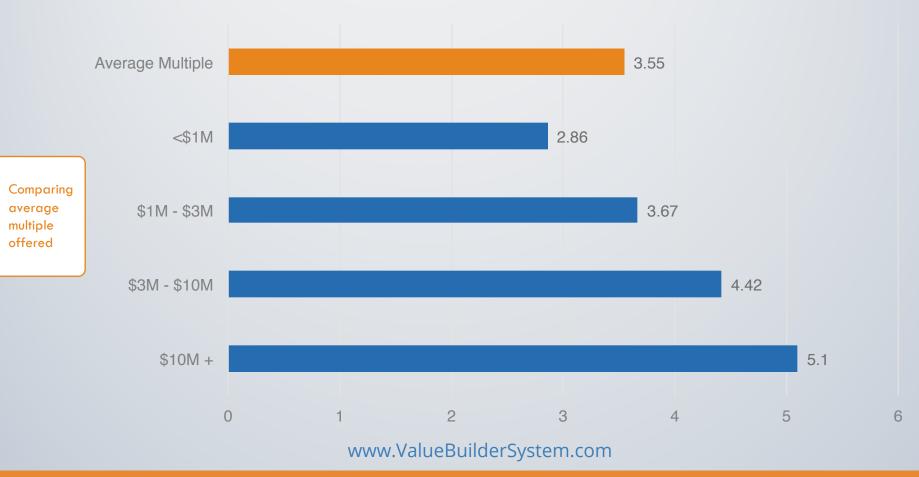
#### Size matters...

**Q** "What multiple of your earnings did the offer represent?



# Multiple goes up in lock step with size

**Q** "What multiple of your earnings did the offer represent?

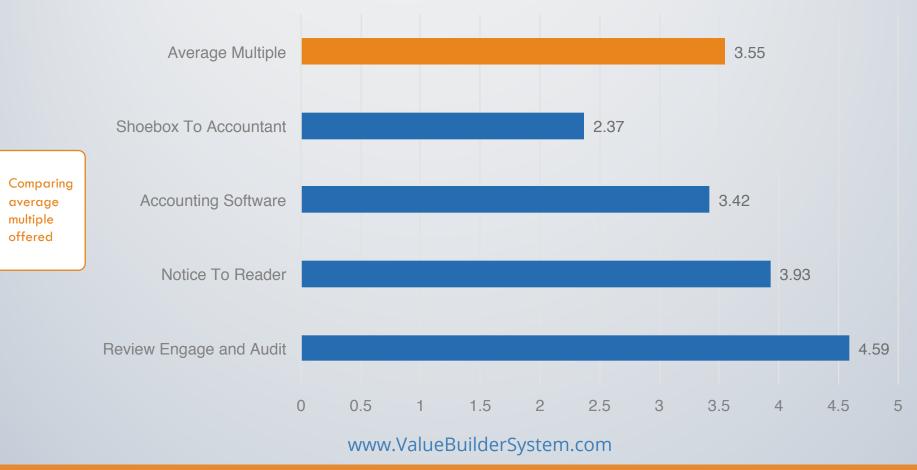


### Record Keeping

#### Record keeping approach

Q

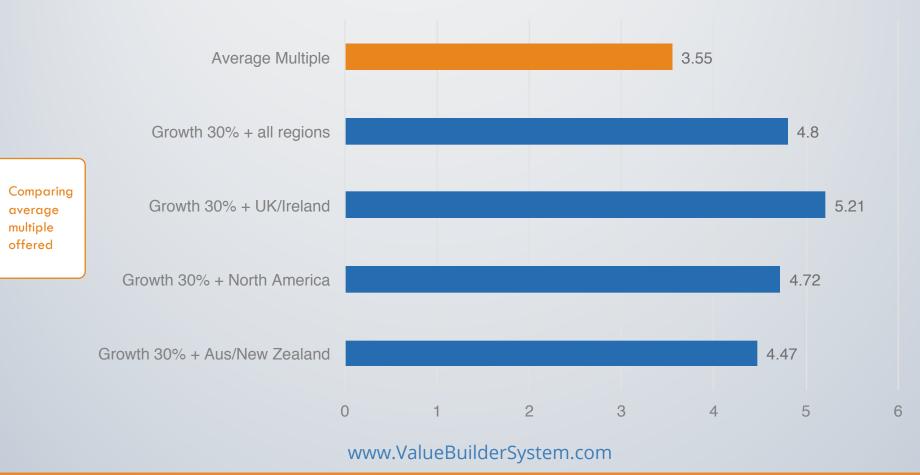
#### "What multiple of your earnings did the offer represent?"



#### Growth

#### Growing companies get much higher offers

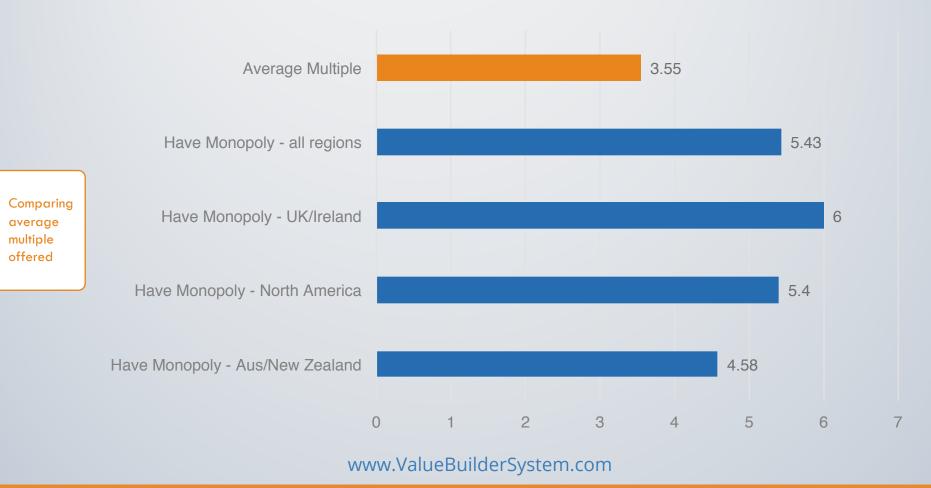
**Q** "What multiple of your earnings did the offer represent?"



#### Differentiation

# Companies with a monopoly in their market get 50% higher offers

Q "What multiple of your earnings did the offer represent?

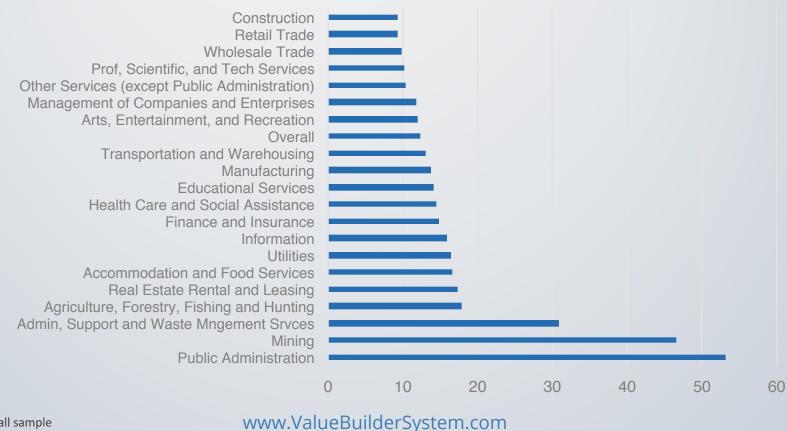


## Industry

www. Value Builder System. com

#### Proportion of owners receiving offers by industry

(Have you received a written offer to buy your business in the last year?"



% of

respondents

received an

offer in the

last year

who had

#### Industry average offers

Q

"What multiple of your earnings did the offer represent?"



# Industry average offers for businesses with greater than \$3 million annual revenue

Q

"What multiple of your earnings did the offer represent?"

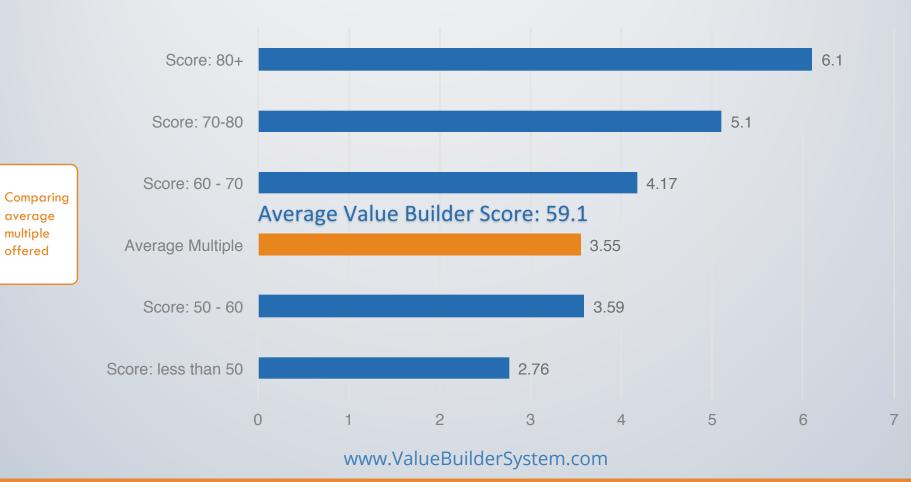


#### Value Builder Score

#### Company Value Builder Score by offer multiple

Q

#### "What multiple of your earnings did the offer represent?





# THE VALUE BUILDER SYSTEM™ IS A STATISTICALLY PROVEN METHODOLOGY FOR INCREASING THE VALUE OF YOUR COMPANY.

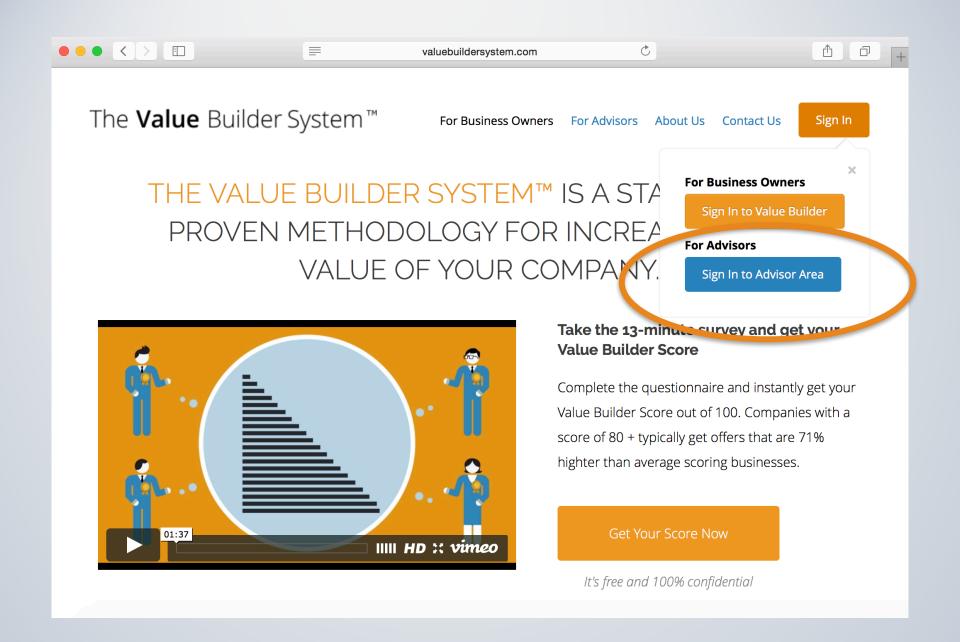


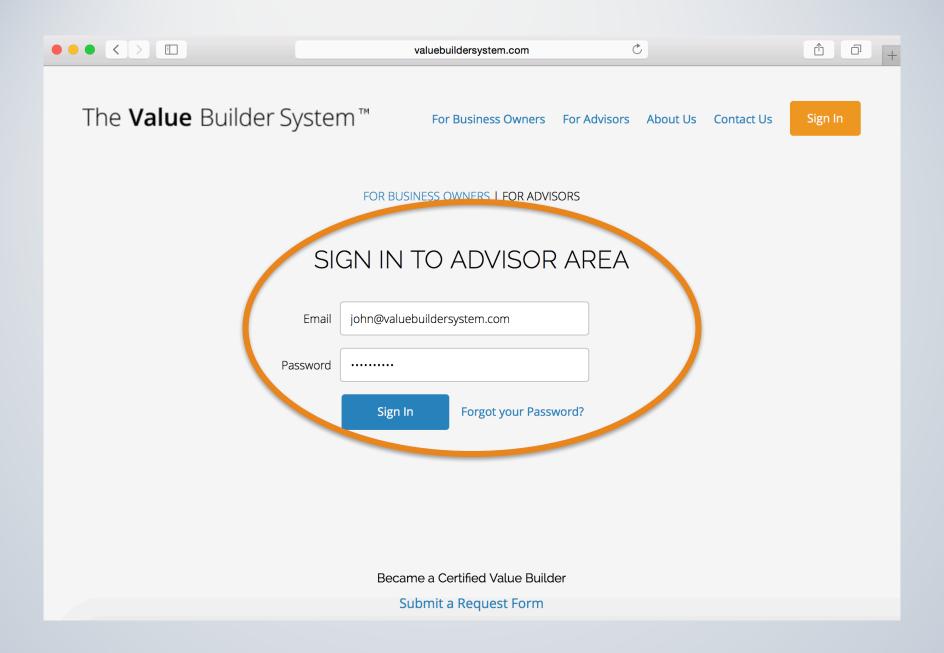
#### Take the 13-minute survey and get your Value Builder Score

Complete the questionnaire and instantly get your Value Builder Score out of 100. Companies with a score of 80 + typically get offers that are 71% highter than average scoring businesses.

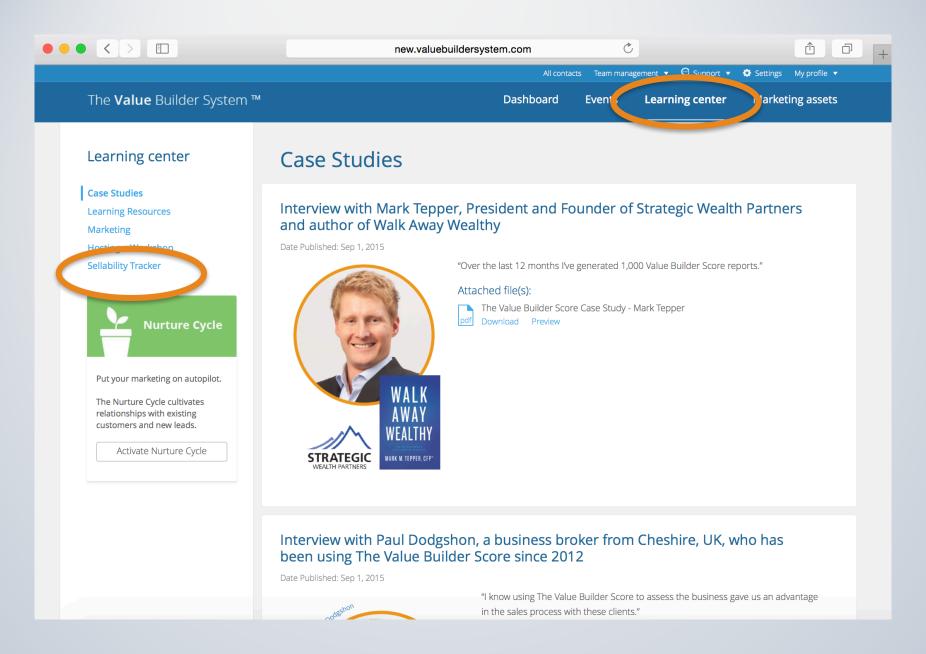
Get Your Score Now

It's free and 100% confidential

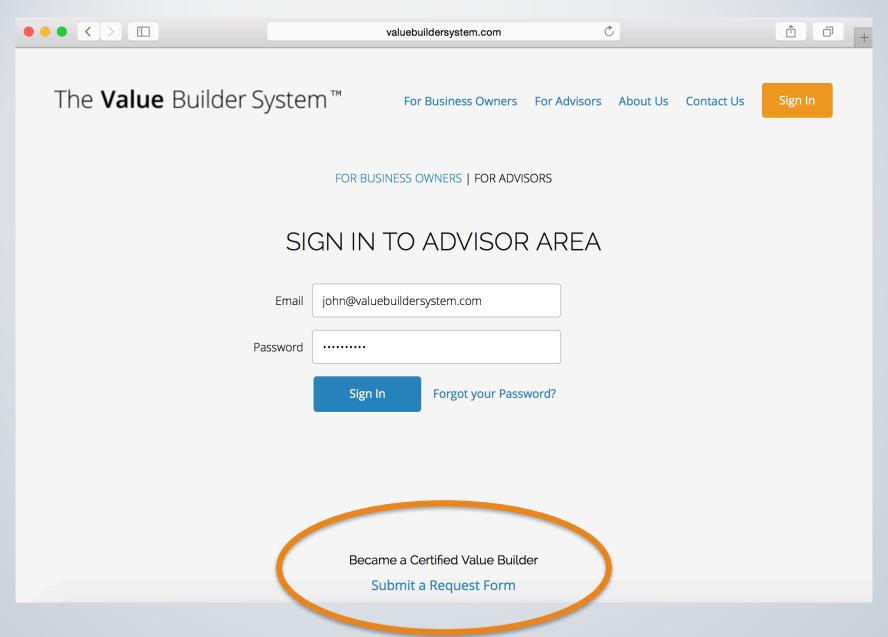




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